

Children and Families Overview and Scrutiny Committee

Agenda

Date: Monday, 28th January, 2019
Time: 1.30 pm
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,
Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and in the report.

It should be noted that Part 1 items of Cheshire East Council decision making and Overview and Scrutiny meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Minutes of Previous meeting** (Pages 3 - 6)

To approve the minutes of the meeting held on 10 December 2018

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Whipping Declarations**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda

For requests for further information

Contact Katie Small

Tel: 01270 686465

E-Mail: katie.small@cheshireeast.gov.uk with any apologies

5. **Public Speaking/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

6. **Child and Young Person's Story**

To receive a case study on a family receiving early help in Cheshire East.

7. **Redesign of Early Help Services**

To receive a presentation on the redesign of early help services

8. **Progress in respect of Children's Home Commission** (Pages 7 - 14)

To receive an update on the progress to date with the commissioning of Children's Homes.

9. **Children and Families Performance Scorecard - Quarter 2** (Pages 15 - 26)

To give consideration to the performance scorecard for quarter 2

10. **Forward Plan** (Pages 27 - 34)

To give consideration to the areas of the forward plan which fall within the remit of the Committee.

11. **Work Programme** (Pages 35 - 42)

To give consideration to the work programme

CHESHIRE EAST COUNCIL**Minutes of a meeting of the Children and Families Overview and Scrutiny Committee**

held on Monday, 10th December, 2018 at Committee Suite 1,2 & 3,
Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor Rhoda Bailey (Chairman)
Councillor A Moran (Vice-Chairman)

Councillors M Beanland, M Deakin, D Flude, L Jeuda, G Merry and M Warren

Apologies

Councillors L Durham, M Grant, O Hunter and M J Weatherill

38 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors L Durham, M Grant and J Weatherill

39 MINUTES OF PREVIOUS MEETING

Consideration was given to the minutes of the meeting held on 26 November 2018.

RESOLVED

That the minutes be approved as a correct record subject to Councillor D Flude being included in the list of those present.

40 DECLARATIONS OF INTEREST

There were no declarations of interest.

41 WHIPPING DECLARATIONS

There were no whipping declarations.

42 PUBLIC SPEAKING/OPEN SESSION

There were no members of the public present wishing to speak.

43 CHILDREN AND FAMILIES BUDGET PROPOSALS, 2019/20 TO 2021/22

Consideration was given to the areas of the Pre-Budget Consultation which fell within the remit of the Committee for the period 2019/20 to 2021/22. The following comments were made:

14. Children and Families Transport

- Members considered the revenue savings to be realistic.
- Schools needed further training on how children with SEND could use public transport.
- Some special schools were out of borough, which was costly in terms of resources and the child's time.

15. Provide school meal subsidy

- The procurement process would be opened up to smaller local suppliers to invest in the local community. However they would need to be able to cope with the volume and EU procurement laws.
- The funding for school meals should be reviewed by the Department for Education. Councillor Flude agreed to take this issue up with her MP.

18. Realignment of Children's Services funding streams

- Members expressed concerns that the additional funding may not cover the deficit. It was noted that the Schools Forum had agreed to put an additional £1m into the budget.

19. Extension of traded service opportunities with schools

- this investment was not about generating income but ensuring the service was fit for purpose

38. Review and reduction of contract values

- this was a systematic review of contracts that was expected to make around 3-5% savings.
- The Committee agreed to receive a briefing on the powers of the local authority in relation to planning applications for private residential care.

45. Review of allowances for children previously cared for

- This saving would be applied to all cases and be a phased approach.
- this area should be included in the performance scorecard.

71. Council Tax % Charge Increase

- it was noted that this would not solve the pressures for next year's budget

RESOLVED

1. That no formal comments or recommendations be submitted to Cabinet.
2. That allowances for previously cared for children be added to the performance scorecard.

3. That the committee receive a briefing on the power of the local authority in relation to planning applications for private residential care.

44 **2017-2018 INTEGRATED FRONT DOOR UPDATE**

The Committee received a report and presentation on the themes, issues and demands of the Integrated Front Door Service. The presentation detailed:

- Agencies part of the front door
- what the service does
- Cheshire East Domestic Abuse Hub
- Youth Justice Service
- Missing from home and child exploitation team
- young addaction
- Health professionals role
- what's working well
- Next steps

It was agreed that additional health professionals in the front door were required, however the NHS did not currently have the capacity to provide this. There was currently one member of staff who was trained to use the various agencies systems to collect and analyse information held.

In relation to private children's homes and children missing from home, the committee noted that the service had a good, robust relationship with the Police and care homes. If the service was not happy with providers cases were escalated to the LSCB for action.

It was noted that all agencies being location in one place and the introduction of signs of safety were working well. Improvement needed to made in relation to the information provided by the ambulance service and the screening tools being completed to ensure that decision making was evidence based.

The Committee agreed that it would be beneficial for the Committee to the visit the integrated front door service and that all members be urged to attend the signs of safety training.

RESOLVED

1. That a visit to the integrated front door be arranged.
2. That Members be urged to attend the signs of safety training.

45 **FORWARD PLAN**

Consideration was given to the areas of the forward plan, which fell within the remit of the Committee.

RESOLVED

That the forward plan be received.

46 **WORK PROGRAMME**

Consideration was given to the work programme. It was agreed that a briefing paper on the planning conditions and restrictions relating to residential provision be considered by the Committee. It was also agreed that the review of allowances for children previously cared for be added as an item on the performance scorecard.

RESOLVED

- That a briefing paper the planning conditions and restrictions relating to residential provision be added to the work programme.
- That the review of allowances for children previously cared be added to the performance scorecard.

The meeting commenced at 9.30 am and concluded at 11.55 am

Councillor Rhoda Bailey (Chairman)



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Children and Families Overview and Scrutiny Committee

Date of Meeting: 28 January 2019

Report Title: Briefing – Progress in respect of Children's Home Commission

Senior Officer: Mark Palethorpe – Acting Executive Director of People

1. Report Summary

- 1.1. The purpose of this report is to update Children and Families Overview and Scrutiny Committee on the progress to date with the commissioning of Children's Homes. The Children's Home commission follows on from Cabinet agreement on the 13th March 2018.
- 1.2. Children in care are our children and as Corporate Parents we have ensured that they are a focal point for our strategic plans and priorities. It is our role to ensure they are supported, nurtured and helped to be, and feel, safe, achieve their potential and grow into confident young people and adults. Enabling our children can live and grow up in a safe and stable home is integral to ensuring their wellbeing and securing their positive development. Awarding the Children's Home contract through an effective and timely tender process supports our commitments to children in care.
- 1.3. The commissioning of Children's Homes supports the strategic intentions and ambition for our children in care and demonstrates further evidence of the Council's passion and commitment to put children and particularly children in care at the heart of all that we do. The Council has a cared for children accommodation Sufficiency Duty to ensure, as far as possible, that we have in place a range of local and good quality accommodation options for our cared for children.
- 1.4. The Government has started to utilise the recommendations of Sir Martin Narey's independent review of residential care. The Narey report is positive in respect of the role and impact that good residential provision can have for cared for children. The approach adopted by Children's Services in developing our residential offer fits with the findings and recommendations of

the Narey report. The Council has added sufficient time into the procurement timeline to allow effective market engagement and a negotiation stage at the critical point before we undertake our final evaluations of the bids we receive.

1.5. The specification for our Children's Homes tender was brought to life through co-production with young people and their reflection on living in residential homes. The specification has received positive feedback from all interested parties, including the market, in respect of the child focused content and format. The co-production with our cared for children has continued through the procurement process with them interviewing bidders and their scores featuring as a formal part of the final decision making.

1.6. The final contract award decision is planned for 30th January 2019, followed by a period of standstill before the successful supplier(s) start to mobilise the contract alongside the Local Authority. The period of initial mobilisation is dependent on Ofsted registration processes and their capacity to complete, the successful supplier(s) ability to recruit registered managers / wider staff team and also the sourcing of two new properties.

2. Recommendation

2.1. The briefing is noted

3. Reasons for Recommendation/s

3.1. Update in respect of the progress of the Children's Home commission has been requested by Overview and Scrutiny Committee.

4. Other Options Considered

4.1. This section is not applicable

5. Background

5.1. The commissioning of local Children's Homes started in earnest in March 2018 with effective market engagement. This allowed the Local Authority to gain a clear picture of the market position and its drivers and to articulate the priorities, ethos and sustainable quality of care that the Local Authority required, ensuring:

- We commission a supplier that has a shared value of children being at the heart of all we do especially when it comes to placement decisions and good permanency planning.
- The market is clear on our drive to ensure residential provision is utilised effectively and that it supports appropriate care planning back to family / friends or step down to fostering.

- Strong partnership and trust is developed through the early conversations at engagement sessions; for instance we were clear about the integral role that our commissioned service would play at our successful Resource Allocation Panel ensuring the efficiency of placement decisions, in particular ensuring the harder to place children access the commissioned model rather than the external agency market at high cost.
- Assessment of the current market conditions and the quality and sustainability of the market. The engagement sessions allowed us to gauge the appetite of other local authorities bidding and any new / smaller companies that may bring a fresh outlook on what has become a very traditional market.
- We explored the best fit when it comes to the specification and in particular the way we Lot the service.
- A budget envelope was set at a level that provides value for money whilst being reflective of the current market conditions.

5.2. The specification for our Children's Home services was compiled with input from children and young people. This aspect of co-production is important if we are to follow through with our commitment to build services that are in line with the wishes and views of children that will actually live in the homes. The specification also focused on the need for our suppliers to be integral partners and deliver a model that puts a return to family / friends or to a foster family at the heart of the residential settings approach.

5.3. A compliant procurement process started in July 2018 with a notice published in respect of the Cheshire East Children's Home tender opportunity in the Office Journal of the European Union (OJEU) and the tender being advertised on the procurement portal, CHEST. Given the priority of residential services for our cared for children and the need to find the best supplier(s) who will work with us to put in place a highly effective service delivery model it was decided to use a competitive procurement procedure with negotiation. This allowed the refinement and improvement of bids during the process and the opportunity to have a negotiation meeting with bidders.

5.4. A good response was received to the tender opportunity with seven organisations completing the Standard Selection Questionnaire (SQ) by the 28th August 2018 deadline. There was some initial interest from other local authorities in our Children's Home tender opportunity but due to internal organisational / capacity issues their interest didn't progress.

5.5. Two bidders were eliminated at SQ stage as they did not reach the 60% threshold of quality set. The procurement process then moved to the next

stage and an Invitation to Submit an Initial Tender (ISIT) was published to the remaining five suppliers on the 21st September 2018. One bidder did not respond or acknowledge the publication of the ISIT and one bidder decided to withdraw their interest following a set of comprehensive clarifications. ISIT submissions were received from three bidders by the 6th November 2018 deadline.

- 5.6. Evaluation of the ISIT submissions was based on 70% quality and 30% price. The quality evaluation was based on a series of questions and two interviews. The interviews both carried a weighting of 10% with one interview being managed and scored by our cared for children. The cared for children panel interview was an important element of our child focused procurement process and added value to the evaluation. The insight of our cared for children was fantastic and their feedback and scoring broadly aligned to the position of officers. On the whole the quality of the initial tender submissions was good.
- 5.7. Following the interview stage bidders were advised that the Council would be taking the option to have a negotiation stage before final tenders are submitted in order to refine and improve bids. Negotiation meetings took place on the 13th December 2018 and were productive. All three bidders were clear that they are selective in their decisions to bid for new business and that the Cheshire East specification, market engagement and partnership approach all contributed to their decision to bid. Final tender submissions were received on the 14th January 2019 and a moderation meeting to finalise scores will be held on the 18th January 2019.
- 5.8. The final contract award decision is planned for 30th January 2019, followed by a period of standstill before the successful supplier(s) start to mobilise the contract alongside the Local Authority. The period of initial mobilisation is dependent on Ofsted registration processes and their capacity to complete and also the successful supplier(s) ability to recruit registered managers and the wider staff team. Therefore the actual opening times are not set at this current time.
- 5.9. Children's Services currently have one Children's Home that is operational and two properties on hold and earmarked for our local Children's Home commissioned model. The two homes with earmarked properties should be operational in advance of the two homes that will be required to be sourced by the successful supplier(s) (one in Crewe and one in Macclesfield). Alongside the actual sourcing of properties a Locality Impact Assessment and appropriate planning requirements will have to be addressed which will add time into their mobilisation plan.

5.10. Late in 2018 Overview and Scrutiny Committee discussed the process for external organisations setting up Children's Homes within Cheshire East. This briefing on the progress of the Cheshire East Children's Home commissioned model is timely and the process for establishing the two new properties could be utilised to inform a more detailed briefing to Overview and Scrutiny Committee.

5.11. When the Children's Homes have been awarded and mobilisation is taking place a further briefing will be compiled for Children and Families Overview and Scrutiny Committee which could pick up the process for external agencies setting up in Cheshire East including:

- The Cared for Children Sufficiency Duty for good quality, local provision
- Locality Impact Assessments required for Ofsted registration
- Planning requirements
- Exploring the difference between establishing an Ofsted regulated Children's Home and an Unregulated 16+ Provision

6. Implications of the Recommendations

6.1. Legal Implications

6.1.1. This Children's Home commission supports the Local Authority's statutory duties around achieving sufficient local accommodation for children in care.

6.1.2. The procurement process is being undertaken in accordance with the Public Contracts Regulations 2015 and the Council's own Contract Procedure Rules. There is active ongoing involvement to support the wide ranging legal implications of these proposals.

6.2. Finance Implications

6.2.1. The tender exercise will ensure that the best value for money solution is put in place. This will focus on the most effective blend of internal / external provision for the varying number and needs of cared for children. The final financial implications will only be evident when the tender is complete and comparison to the reduced use of the external agency market is clear.

6.3. Policy Implications

6.3.1. The tender process has put cared for children at the centre of Council policy and decision making. The invitation to tender has been undertaken with clear reference to the Children and Young People's Plan, Corporate Parenting Strategy and Sufficiency Statement.

6.4. Equality Implications

6.4.1. The commissioning of Children's Homes and the specification for services includes application of the Council's Social Value policy.

6.5. Human Resources Implications

6.5.1. None identified at this stage.

6.6. Risk Management Implications

6.6.1. Cared for children are a vulnerable group that are at risk of a number of factors – poor education and training, health, safeguarding and transition into adulthood. The design of an effective residential offer will aim to mitigate these risks to our children.

6.6.2. Individual elements of the tender for a wholly commissioned service will provide risks surrounding reputation (ie location of Children's Homes) and finance.

6.7. Rural Communities Implications

6.7.1. Cared for children can come from communities across Cheshire East, including rural communities.

6.8. Implications for Children & Young People/Cared for Children

6.8.1. Children in care will have an increased ability to live closer to their family, friends and local communities. The ability to link more of our cared for children to the range of internal support provided by Children's Social Care will also support the quality of care they receive and ultimately the stability of placement.

6.9. Public Health Implications

6.9.1. Cared for children are more at risk of health inequalities than their peers. The proposals are expected to improve the awareness and response in respect of these health needs.

7. Ward Members Affected

- 7.1. The three existing properties earmarked for Children's Homes are in Macclesfield and Crewe. The two new Children's Homes are planned to be opened in the Crewe and Macclesfield but until properties are actually sourced this cannot be confirmed and therefore this increase in residential capacity has the potential to affect all areas of Cheshire East.

8. Consultation & Engagement

- 8.1. Effective engagement with cared for children has taken place at various key stages of the Children's Home commission and also market engagement with potential suppliers has ensured a productive commissioning process.

9. Access to Information

- 9.1. Cheshire East Cared for Children Sufficiency Statement, link:
<https://www.cheshireeast.gov.uk/pdf/livewell/sufficiency-statement-for-cared-for-children-2018-2020.pdf>
- 9.2. Children and Young People Plan, link:
https://www.cheshireeast.gov.uk/livewell/care-and-support-for-children/working-in-partnership/childrens-trust/childrens_trust.aspx

10. Contact Information

- 10.1. Any questions relating to this report should be directed to the following officer:
- Name: Dave Leadbetter
- Job Title: Head of Children's Commissioning
- Email: dave.leadbetter@cheshireeast.gov.uk

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Children and Families Overview and Scrutiny Committee Report

Date of Meeting: 28 January 2019

Report Title: Children and Families Performance Scorecard – Qtr 2, 2018-19

Portfolio Holder: Cllr Jos Saunders, Portfolio Holder for Children and Families

Senior Officer: Mark Palethorpe, Acting Executive Director of People

1. Report Summary

- 1.1. This report and the attached performance scorecard provide an overview of performance across the Children and Families Service for quarter 1 of 2018-19.

2. Recommendation/s

- 2.1. Scrutiny is recommended to:
- a. Note the contents of the report and scorecard; and
 - b. Scrutinise areas where expected levels of performance are not being met.

3. Reasons for Recommendation/s

- 3.1. One of the key areas of focus for the Children and Families Overview and Scrutiny Committee is to highlight areas of poor performance and to scrutinise the effectiveness of plans in place to improve services. Overview and Scrutiny has an important role to play in the performance management systems of the local authority. The Children and Families performance scorecard provides essential data, along with qualitative information, to measure the effectiveness of services within children's services. This report and scorecard will be provided to Scrutiny on a quarterly basis to enable the Committee to maintain an overview of performance across the Service.

4. Other Options Considered

- 4.1. Scrutiny may want to consider the performance of the Service more or less frequently.

5. Background

- 5.1. This quarterly report provides the Committee with an overview of performance across Children's Services. This report and scorecard relates to quarter 2 of 2018-19 (1st September – 31st December 2018).

- 5.2. The performance scorecard details the following:

- Measure – details of each performance measure
- Polarity – whether it is good to have the measure high or low
- Statistical neighbour average – gives a comparator against local authorities with similar characteristics to Cheshire East. Cheshire East's statistical neighbours in rank order are:
 - Cheshire West and Chester
 - Warwickshire
 - Central Bedfordshire
 - Warrington
 - Hampshire
 - North Yorkshire
 - East Riding of Yorkshire
 - Solihull
 - North Somerset
 - West Berkshire
- National average – gives a national comparator figure
- Target – this is either a national target, eg, adoption timeliness, or a local one set by the service to provide a 'good/outstanding' service
- Year end 2017-18 – enables Members to compare existing performance to that in the previous year
- Quarterly performance – enables Members to compare performance from quarter to quarter
- RAG – this is a rating of red, amber, green based on current performance against the expected level of performance
- Direction of travel – this provides the direction of travel this quarter and whether this is positively or negatively in an upward/downward trajectory or static
- Comments – this provides a general commentary on the information presented
- C&YP Plan Priority – links the measure to the relevant priority within the Children and Young People's Plan
- Corporate Priority – links the measure to the relevant priority within the Council's Corporate Plan

6. Performance Overview

- 6.1. The performance scorecard at Appendix 1 includes 104 separate measures covering all areas of the service. Some of these measures are non-performance related, eg those that relate to population cohorts. In total, 73 of these measures relate to performance and have been RAG rated. A breakdown summary is set out below:

Performance Measures	Red	Amber	Green	n/a	Total
This quarter	7	29	37	31	104

7. Red RAG rated performance

- 7.1. There continues to be some areas of performance that are RAG rated as red. Activity is underway in all these areas to address under-performance.
- 7.2. There was a dip in timeliness in quarter 2 in relation to the percentage of assessments completed within 45 days due to staffing pressures during the summer period. This coincided with the introduction of a new style of assessment aligned with Signs of safety. 32% of assessments were completed within 15 days where the cases either warranted quick closure with no further action or there were immediate safeguarding concerns which required quick intervention. Where cases required longer assessment, appropriate children in need plans were in place to support the family whilst ongoing investigation and analysis were taking place.
- 7.3. The percentage of initial child protection conference (ICPC) within 15 days of Section 47 enquiry (S47) is RAG rated red again in quarter 2 as the percentage remained the same as quarter 1 at 74%. In quarter 2 there were significant pressures on the social work management with vacancies, which led to a reduction in performance. This has now been addressed and we would expect to see an improvement in quarter 3. All children where there were delays outside the timescale had an interim plan agreed, so the risks were managed.
- 7.4. The number and rate of cared for children continue to be RAG rated red. There has been a national rise in the average rate of cared for children per 10,000 from 62 to 64 and the Northwest average has risen from 86 to 91. In quarter 2 Cheshire East has experienced a significant reduction in the rate of individuals entering the care system falling from 56 in Q1 to 34 in Q2 (a reduction of 39%). This is in part due to a focus on permanency planning at the earliest stages of social work intervention and may reflect early

indications of the success of Signs of Safety and the safety plans focussing on home and community based support.

- 7.5. The increase in the number of children missing from education (active cases 12 weeks or less) increased in quarter 2 up to the end October 2018. A new triage system and use of family support workers in place from September 2018 allows cases to be dealt with more quickly, so the rise in short term cases is linked to faster finding of children and re-engagement with education. Border checks carried out in Sept/Oct meant that when children were reported to have left England, this was quickly confirmed. Data was thoroughly checked and old cases identified which were quickly addressed. Weekly meetings are now in place to ensure that all cases are known and being progressed.
- 7.6. Similarly, the increase in the number of children who are electively home educated is a concern. Quarter 2 data relates to October 2018 data and includes 49 children that became home educated since the start of term. The Electively Home Education Consultant will make initial contact within 10 working days to offer support to any children whose parents have chosen to electively home educate them.
- 7.7. The timeliness of completing Education, Health and Care Plans (EHCPs) continues to be a significant issue. The actual performance has dipped because we are clearing older cases, which impact on the overall performance. Improvements have been made in securing advice from professionals/agencies in a more timely manner, but the ongoing difficulties in recruiting Educational Psychologists (EPs) is having an adverse effect. We have invested in Locum EPs and this is helping, pending the emerging restructure of the service and increased capacity. Improving timeliness and quality of plans is a priority of the SEND action plan and there are a range of actions within this underway to improve this indicator.

8. Performance Direction of Travel

- 8.1. Whilst it is important to look at the current performance around particular measures, it is equally important to look at the direction of travel and to RAG rate this in relation to performance, ie, whether this is improving (green), staying broadly the same (amber) or getting worse (red). A summary of the direction of travel of performance across the service is detailed overleaf:

Direction of Travel	Red	Amber	Green	n/a	Total
This quarter	7	31	42	24	104

9. Implications of the Recommendations

9.1. Legal Implications

9.1.1. There are a no direct legal implications.

9.2. Finance Implications

9.2.1. Although there are no direct financial implications related to this report, performance measures may be used as an indicator of where more or less funding is needed at a service level.

9.3. Equality Implications

9.3.1. Members may want to use the performance scorecard to ensure that services are targeted at more vulnerable children and young people.

9.4. Human Resources Implications

9.4.1. None.

9.5. Risk Management Implications

9.5.1. There are risks associated with some performance measures, eg increases in demand and timeliness of services.

9.6. Rural Communities Implications

9.6.1. There are no direct implications for rural communities.

9.7. Implications for Children & Young People

9.7.1. This performance scorecard sets out a range of measures that impact on services for children and young people and their families.

9.8. Public Health Implications

9.8.1. There are no direct implications for public health.

10. Ward Members Affected

10.1. The performance measures relate to all ward areas.

11. Consultation & Engagement

11.1. Not applicable.

12. Access to Information

12.1. The scorecard is attached at Appendix 1.

13. Contact Information

13.1. Any questions relating to this report should be directed to the following officer:

Name: Gill Betton

Job Title: Head of Children's Developments & Partnerships

Email: gill.betton@cheshireeast.gov.uk

Children's Services Scorecard - Quarter 2, 2018-19

PI Ref	Measure	Lead for comments	Polarity	Stat Neigh Av	National Av	Target	Yr. end 17-18	Qu 4 17-18	Qu 1 18-19	Qu 2 18-19	Qu 3 18-19	Qu 4 18-19	Yr. end 18-19	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
Safeguarding																		
1.1	Number of contacts	Naomi Banks					9,536	2458	2,374	2200					↓	There has been a continued reduction in contacts for the third quarter running and, if the 2nd half of the year remains the same, then we are potentially looking at a 4% reduction in contacts to the front door by year end. The reduction in the number of contacts demonstrates the positive impact of work to ensure the consistent application of thresholds by partner agencies and the introduction of Signs of Safety.	2 Feel & Be Safe	Outcome 5
1.2	Number of referrals	Naomi Banks					2976	729	725	695					↓	Whilst a small reduction, this equates to a potential fall of 5.5% by year end in terms of the number of referrals.	2 Feel & Be Safe	Outcome 5
1.3	% contacts to referrals	Naomi Banks					31%	30%	31%	32%					↑	There is a small increase in the % of contacts that are converting to referrals each quarter and, although actual numbers are reducing, this could be perceived as an increase in activity at a statutory level. Monthly audit activity within the Integrated Front Door provides evidence of consistency in decision making. Over the summer period, when the schools are closed it is usual for there to be a small increase in the conversion rate to referrals.	2 Feel & Be Safe	Outcome 5
1.4	Number of repeat referrals	Naomi Banks					655	147	166	144					↓	See below.	2 Feel & Be Safe	Outcome 5
1.5	% repeat referrals	Naomi Banks	Low is good	27%	22%	<20%	22%	20%	23%	21%					↓	Statistical first release for the year 2017-18 sees our statistical neighbours ranging from 15.1 to 38.6 and we sit mid range. North Yorkshire, who is one of our statistical neighbours and partner in practice for Signs of Safety, had 15.4% repeat referrals. Northwest average was 22.3%, which was our outturn. The national average was 21.9%. Overall the trend continues to reduce and this is expected to continue as Signs of safety becomes increasingly embedded.	2 Feel & Be Safe	Outcome 5
1.6	% of assessments completed within 45 days	Jacquie Sims	High is good	86%	83%	85%	86%	82%	82%	79%					↓	The dip in timescales in relation to the percentage of assessments completed within 45 days is due to staffing pressures during the summer period. This coincided with the introduction of the Signs of safety style assessment, which practitioners have needed to adapt to. 32% were completed within 15 days where the cases either warranted quick closure with no further action or there were immediate safeguarding concerns which required quick intervention. Where cases required longer assessment, appropriate CIN plans were in place to support the family whilst ongoing investigation and analysis were taking place.	2 Feel & Be Safe	Outcome 5
1.7	Number of children that went missing 5 times or more from home (quarterly figure is 5 or more times in any quarter)	Jacquie Sims	Low is good				21	supressed	Supressed	Supressed						There have been 8 individuals who have gone missing 5 times or more over the last 6 months from home. All individuals are closely monitored with information obtained from Education teams and early help/ social care services together with missing from home interviews to ensure each individual has an appropriate plan in place to manage and mitigate risks.	2 Feel & Be Safe	Outcome 5
1.8	Number of children in need (CIN)	Jacquie Sims					2182	2182	2057	2109					↑	See below	2 Feel & Be Safe	Outcome 5
1.9	Rate of children in need (CIN) per 10,000	Jacquie Sims		293.1	341.0		287.7	287.7	272.2	278.1					↑	Rate per 10,000 is calculated using the estimated 0-17 cohort of 75,834 as per the released CIN characteristics from the DfE. The statistical first release shows our statistical neighbours range from 253.6 to 341.1, with nearest neighbours CWAC being the 341.1. With Northwest average at 379.0, we remain very much at the lower end of local and near neighbour authorities. This is to be expected given our demographic profile.	2 Feel & Be Safe	Outcome 5
1.10	% initial child protection conference (ICPC) within 15 days of Section 47 enquiry (S47)	Kate Rose	High is good	84%	77%	90%	84%	80%	74%	74%					→	Statistical first release for the year 2017-18 sees our statistical neighbours ranging from 73% to 99% and we sit mid range with nearest neighbour CWAC on a par with ourselves and Warrington at 73%. North Yorkshire who are a statistical neighbour and partner in practice for Signs of Safety reported 99%. Northwest average was 78%. We are aware that this is a fall in performance and not where we would expect to be. This has been raised at performance meetings so the reasons are understood. This quarter there were significant pressures on the social work management with vacancies, which led to a reduction in performance. This has now been addressed and we would expect to see an improvement next quarter. All children where there were delays outside the timescale had an interim plan agreed, so the risks were managed.	2 Feel & Be Safe	Outcome 5
1.11	Number of children subject to child protection (CP) plan [includes child sex exploitation (CSE) Plans]	Kate Rose				260-300	286	286	269	277					↑	Whilst a small increase we remain very much at the lower end of our statistical neighbour cohort and substantially below both the regional and national averages. All plans over 12 months are closely scrutinised at regular performance sessions with discussions focusing on permanency plans and evidence of sustained change together with exploring any issues of drift and delay. The numbers of children on a plan are only an indicator to guide further analysis. We are confident that the threshold is understood across the partnership and that the right children are subject to plans and that escalation from CIN occurs. We also get some seasonal variation whilst the schools are off during the summer as they are not referring children they have worries about to ChECS during this time. There is a major piece of work taking place across the partnership to review the effectiveness of planning for children in need to improve this and we continue to expect the graded care profile is used to enable early identification to Neglect. These remain priorities for the LSCB.	2 Feel & Be Safe	Outcome 5
1.12	Rate of children subject to child protection (CP) plan per 10,000	Kate Rose		39.9	45.3	35-40	37.7	37.7	35.5	36.5					↑	Whilst a small increase we remain very much at the lower end of our statistical neighbour cohort and substantially below both the regional and national averages. All plans over 12 months are closely scrutinised at regular performance sessions with discussions focusing on permanency plans and evidence of sustained change together with exploring any issues of drift and delay. Comments and analysis as above.	2 Feel & Be Safe	Outcome 5
1.13	% children becoming subject to a child protection (CP) plan for 2 nd / subsequent time	Kate Rose	Low is good	21.7%	20.2%	<15%	17.7%	17.7%	17% (rolling year)/ 24% just Q1	20% (rolling yr)/18% just Q2					↑	Whilst we plan so that children do not return on a child protection plan, there will be always be some as family circumstances change in ways that are not predictable (new partners, changes to the household, new challenges to parenting capacity etc). Cheshire East is not out of line with outstanding Local Authorities (N. Yorkshire 19.2%, or our statistical neighbours - range up to 29.2%). However we consider each child returning to plan and the circumstances for that to ensure that we learn if any alternative actions could have prevented this. For this reason, we have a strong focus on ensuring legal advice is sought for those returning to plans, and also better contingency planning for children when they are removed from plans. The Signs of Safety operating model will also promote improvements in practice in	2 Feel & Be Safe	Outcome 5

PI Ref	Measure	Lead for comments	Polarity	Stat Neigh Av	National Av	Target	Yr. end 17-18	Qu 4 17-18	Qu 1 18-19	Qu 2 18-19	Qu 3 18-19	Qu 4 18-19	Yr. end 18-19	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
1.14	% of child protection (CP) plans over 2yrs	Kate Rose	Low is good	Supressed	3.4%	0%	1.1%	0%	0%	0%					➡	No change from previous quarter. This is actively managed to ensure that no child on a child protection plan experiences delay in keeping them safe on a permanent basis. We have recently been visited by a Local Authority judged to be good by Ofsted to learn from the safeguarding Unit how we manage this as we are considered to have <u>good practice</u> .	2 Feel & Be Safe	Outcome 5
1.15	Number of children on a child sexual exploitation (CSE) plan	Kate Rose					5	5	Supressed	Supressed					⬇	Whilst the numbers on a formal plan are suppressed, CSE is still being identified as a potential issue at all levels. 44 contacts were received in quarter 2 where CSE was a possible area of concern for one or more members in the family, 15 of which were accompanied by a screening tool. 17 of these met the threshold for specialist priority. There were 18 assessments completed in quarter with a CSE risk considered and explored. As a result of the figures, the safeguarding Unit conducted a thematic audit which looked at the use of the screening tool to evidence the risks or otherwise to the child. As a result there is an action plan to increase the number of screening tools completed to evidence escalating and de-escalating risk. This coincides with the launch of the new child exploitation screening tool across all agencies and training to support understanding and awareness an it is to be expected that this will drive improvement.	2 Feel & Be Safe	Outcome 5
1.16	% child protection (CP) children reviewed in timescales (year to date fig)	Kate Rose	High is good	89.1%	90.5%	100%	94.7%	98%	98%	98%					➡	Statistical neighbours range from 80% to 100% - North Yorkshire 99.4%. The performance continues to be good to outstanding, and this is a performance measure we consider every month so we understand the specific reasons for any delay in meeting timescales and implement changes if there is any learning. Those that were delayed were few and were less than 3 days out of timescale and the reasons were related to unpredictable delays e.g. unexpected staff sickness. We will continue to work towards a 100% performance target.	1 Having A Voice	Outcome 5
1.17	Average Case load CIN/CP	Jacque Sims	Low is good			<20	24	24	23	24					➡	Caseload in the CIN/CP Service continues to be static; average is 23.5.	2 Feel & Be Safe	Outcome 5
Cared for Children																		
2.1	Number of cared for children	Kerry Birtles					477	477	496	495					➡	The statistical first release for 2017-18 confirms a national rise in the average rate of cared for children per 10,000 from 62 to 64. Statistical neighbour averages have risen from 58 to 61, with rates ranging from 37 to 90. Cheshire East is positioned as joint 4th highest. The Northwest average has risen from 86 to 91. In quarter 2 Cheshire East has experienced a significant reduction in the rate of individuals entering the care system falling from 56 in Q1 to 34 in Q2 (a reduction of 39%). This is in part due to a focus on permanency planning at the earliest stages of social work intervention and may reflect early indications of the success of Signs of Safety and the safety plans focussing on home and community based support.	2 Feel & Be Safe	Outcome 5
2.2	Rate per 10,000 cared for children	Kerry Birtles		61	64		62.9	62.9	65.4	65.3					➡	As above.	2 Feel & Be Safe	Outcome 5
2.3	% of cared for children with a plan for permanence endorsed at 2nd review	Kerry Birtles	High is good						72%	70%						30% of children and young people had a plan that was not endorsed, which is a similar position to last quarter and reflects continued scrutiny and challenge around ensuring the best outcomes for individuals. The rest remain subject to ongoing court proceedings.	2 Feel & Be Safe	Outcome 5
2.4	% cared for children reviews in timescales	Kate Rose	High is good			95%	91.0%	96%	97%	95%					⬇	The performance continues to be good. We expected a slight fall in this quarter as the service is affected by the IRO's leave. There are also significant pressures on this service with the increase in numbers of cared for children and an already stretched service struggling to meet all statutory timescales. This has been raised and a business case made for additional capacity. This is a theme considered at monthly performance meetings so managers understand the reasons for all reviews that have fallen out of timescales. Where there are individual reasons, these are managed and supported in supervision. Where there is systems learning, this is taken up by the Head of Service for improvements. The service is also looking at more child friendly ways, in line with Signs of safety, for developing the reviews. These are more time consuming, but will improve quality and meaning for the child, carers, family and wider social network. The priority focus on improvements expected in permanency plans being available at second reviews will also have a positive impact here as it will mean fewer reviews are stepped down, causing delays.	1 Having A Voice	Outcome 5
2.5	% of cared for children in internal foster care (including friends and family placements)	Kerry Birtles	High is good			>50%	44%	44%	43%	43%					➡	The overall percentage has remained the same with slightly more individuals still in Cheshire East/Friends and family placements (211 compared to 119 in external foster care). This remains a positive impact in that more individuals are being supported with friends and family/ Cheshire East Carers. Crucially, as internal foster carers will be within CE, this will most likely result in less disruption for individuals in terms of continuity of schools and access to friends/ family network where possible. This will also impact positively on budgets as the cost of an internal placement is substantially less than external foster care. Excluding respite beds, we are currently at 83% occupancy levels, in line with last quarter. Of the 28 vacant beds only 4 are currently available.	2 Feel & Be Safe	Outcome 5
2.6	% of cared for children in external foster care	Kerry Birtles	Low is good			<20%	24%	24%	23%	24%					⬆	Whilst the number remains fairly static, we are still focussed on achieving a reduction in the use of independent foster agencies, where possible, through our ongoing collaborative work with Foster4.	2 Feel & Be Safe	Outcome 5
2.7	% of children and young people in residential care	Kerry Birtles				<5%	8%	8%	7%	7%					➡	The number of individuals in residential provision remains static, albeit still higher than we would like to see, particularly given the high use of independent provision. We are currently completing the tendering process and contract awards for the reestablishment of Cheshire East based children's homes in order to ensure that where residential provision is required those individuals will remain within Cheshire East and therefore receive consistency of health and education provision.	2 Feel & Be Safe	Outcome 5
2.8	% of cared for children placed over 20 miles from home address (Cheshire East and out of borough)	Kerry Birtles	Low is good			<20%	24%	24%	24%	24%					➡	Excluding unaccompanied asylum seekers, 115 individuals are placed over 20 miles from home (15 in LA, 100 out of LA boundaries). However, of these 40 are placed with either family and friends, placed for adoption, with their own parents or in a long term matched placement and a further 5 in residential schools.	2 Feel & Be Safe	Outcome 5
2.9	Number of cared for children that went missing 5 times or more (quarterly figure is 5 or more times in quarter)	Kerry Birtles	Low is good				27	supressed	9	11					⬆	This is made up of 3 individuals placed in Cheshire East and 8 placed out of the local authority. An increase in episodes is often seen amongst the older age groups in Q2, especially when accompanied by extremely good weather and summer holidays so a rise in numbers is not always an immediate cause for concern. However, individuals are monitored closely on a monthly basis and scrutinised for emerging patterns together with ensuring plans are revised to reflect needs and the reasons for missing episodes fully understood and addressed.	2 Feel & Be Safe	Outcome 5

PI Ref	Measure	Lead for comments	Polarity	Stat Neigh Av	National Av	Target	Yr. end 17-18	Qu 4 17-18	Qu 1 18-19	Qu 2 18-19	Qu 3 18-19	Qu 4 18-19	Yr. end 18-19	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
2.10	% of initial health assessments requested within 48 hours of coming into care	Kerry Birtles	High is good			70%	68%	86%	72%							A meeting is in place for the New Year to revisit the process and recording to ensure alignment of the figures reported by Health and the local authority. This is likely to be due to the time lapses between information being recorded on each agency's systems between requests being sent by the LA and received by the relevant health department and completed assessments being finalised by Health and received by the LA. In order to present the most accurate picture once the analysis has been completed, a retrospective position for the year will be published.	4 Being Healthy	Outcome 5
2.11	% of initial health assessments completed by paediatricians within 20 days	Kerry Birtles	High is good			100%	57% (63%)	78%	65%							A meeting is in place for the New Year to revisit the process and recording to ensure alignment of the figures reported by Health and the local authority. This is likely to be due to the time lapses between information being recorded on each agency's systems between requests being sent by the LA and received by the relevant health department and completed assessments being finalised by Health and received by the LA. In order to present the most accurate picture once the analysis has been completed, a retrospective position for the year will be published.	4 Being Healthy	Outcome 5
Care Leavers																		
3.1	Number of care leavers	Kerry Birtles					207	207	214	217						This represents all eligible, relevant and former relevant care leavers who are supported with access to a Personal Advisor (PA) to offer help and guidance as they move to independence together with financial support as appropriate to individual needs.	5 Best Skills & Quals	Outcome 3
3.2	% NOT In education, employment or training (NEET)	Kerry Birtles	Low is good			38%	37%	37%	52%	57%					↑	There are currently 39 individuals in the 19th birthday cohort - 17 are in EET and 22 are NEET (7 of which are engaged in positive activities). There are 35 individuals in the 20th birthday cohort - 15 are EET and 20 are NEET (9 of which are engaged in positive activity and 1 with no contact) There are 41 individuals in the 21st birthday cohort - 18 are EET and 23 are NEET (6 engaged in positive activity). Of this cohort, 6 individuals are in custody. If you include those engaging in positive activity, the percentage drops to 37%.	5 Best Skills & Quals	Outcome 3
3.3	% in suitable accommodation	Kerry Birtles	High is good			96%	98%	98%	93%	94%					→	Of the 115 individuals in this cohort there are 8 deemed to be in unsuitable accommodation - 6 of these relate to individuals in custody. The other 2 relate to 1 individual who currently has no fixed abode and 1 individual refusing to engage in contact albeit all reasonable attempts are being made to ensure they are safe and supported.	2 Feel & Be Safe	Outcome 5
Adoption																		
4.1	% of children ceased to be looked after due to adoption - year to date fig	Kerry Birtles	High is good			20%	10%	10%	6%	10%					↑	5 out of 34 children ceased to be cared for in quarter 2 as they achieved permanence via adoption. There are, however, a further 51 cared for children where the plan is for adoption. This includes 17 already placed with prospective adoptive carers/ foster to adopt and 18 awaiting Placement Orders. Cheshire East arrangements within the new Regional Adoption Agency are developing with a performance framework which robustly scrutinises drift and delay for children who are placed within their prospective adoptive family.	2 Feel & Be Safe	Outcome 5
4.2	% of children ceased to be looked after due to granting of special guardianship order (SGO) - year to date fig	Kerry Birtles	High is good			12%	26%	26%	15%	24%					↑	11 out of 34 children ceased to be cared for due to granting of a special guardianship order in quarter 2. A designated Special Guardianship Support Team offers support to these children up until the child reaches 18, if required.	2 Feel & Be Safe	Outcome 5
4.3	Number of children adopted (ytd)	Kerry Birtles	High is good			30	15	15	2	7					↑	As at the end of September 2018 there were 51 individuals with a plan for adoption, 17 of which are placed with the adoptive family/ foster to adopt placement and a further 18 awaiting placement order. We are anticipating that by year end we will have a considerably higher number of individuals leaving care due to adoption than in 2017-18.	2 Feel & Be Safe	Outcome 5
4.4	% children who wait less than 14 months between entering care and moving in with adoptive family	Kerry Birtles	High is good			59%	71%	71%	78%	80%					↑	Please note that this indicator has reduced to being monitored at 14 month rather than 16 months in previous scorecards. Cheshire East remains well ahead of the national target. The target is based on the England average that was provided by DfE on the adoption scorecards.	2 Feel & Be Safe	Outcome 5
4.5	Average number of days between entering care and moving in with adoptive family (A1 national indicator)	Kerry Birtles	Low is good		558	426	380	380	293	302					↑	Cheshire East performance has improved steadily year on year since this became monitored through the Adoption data set, from an initial position of over 700 days down to 293 in the latest quarter.	2 Feel & Be Safe	Outcome 5
4.6	Average number of days between placement order and match with adoptive family (A2 national indicator)	Kerry Birtles	Low is good		226	121	81	81	108	128					↑	This has been rated as amber as it now exceeds the national target, albeit we are substantially better than the national average.	2 Feel & Be Safe	Outcome 5
4.7	Average number of days between entering care and moving in with adoptive family/ foster carer who becomes adoptive family	Kerry Birtles	Low is good			426	368	368	293	292					↓	Cheshire East performance has improved steadily year on year since this became monitored through the Adoption data set, from an initial position of over 700 days down to 293 in the latest quarter.	2 Feel & Be Safe	Outcome 5
Education and 14-19 Skills																		
Virtual School - NB attendance will be reported by academic year NOT financial year. Year end fig 2017-18 will be last academic year																		
5.1	% of Primary pupils with less than 90% attendance (ytd)	Laura Rogerson	Low is good					5%	6%	6%					↑	The Virtual School Head meets with Advisors every 2 weeks to review all children with attendance below 90% to ensure that interventions are put into place. The quarter 2 figure is lower than the same time last year.	5 Best Skills & Quals	Outcome 3
5.2	% of Secondary pupils with less than 90% attendance (ytd)	Laura Rogerson	Low is good					11%	16%	18%					↑	The Virtual School Head meets with Advisors every 2 weeks to review all children below 90% this includes analysing data for exclusions due to impact on attendance. Actions and targets are in place with a clear tracking document to review every child.	5 Best Skills & Quals	Outcome 3
5.3	% attendance for Primary pupils (ytd)	Laura Rogerson	High is good			96%		96%	97%	95%					↓	The Virtual School Head is meeting Advisors every 2 weeks to review attendance to set clear actions and targets. Attendance has improved from the same time last year.	5 Best Skills & Quals	Outcome 3
5.4	% attendance for Secondary pupils (ytd)	Laura Rogerson	High is good			96%		94%	92%	95%					↑	The Virtual School Head is meeting Advisors every 2 weeks to review attendance to set clear actions and targets. Attendance has improved from the same time last year.	5 Best Skills & Quals	Outcome 3
5.5	Number of fixed term exclusions 1/2 termly - primary	Laura Rogerson	Low is good					0	1	1					↑	This relates to 1 in September. The Virtual School Head and Advisors ensure that schools contact the Virtual School on the day of the exclusion. The number recorded for the first half term has reduced compared to the same time last year.	2 Feel & Be Safe	Outcome 5
5.6	Number of fixed term exclusions 1/2 termly - secondary	Laura Rogerson	Low is good					6	9	36					↑	Please note that this relates to the first half term i.e up to the end of October. This has increased since the same time last year. Virtual School Advisors are making contact following each exclusion to ensure support packages are in place where needed to reduce repeat exclusions. The Virtual School Head teacher is supporting where repeat exclusions are occurring. The Virtual School Head is now part of a regional working group to design a protocol to support the reduction of exclusions for cared for children. This will ensure a consistent policy across the region.	2 Feel & Be Safe	Outcome 5

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5.7	Number of permanent exclusions 1/2 termly - primary	Laura Rogerson	Low is good					0	0	0					➡	No change from previous quarter.	2 Feel & Be Safe	Outcome 5
5.8	Number of permanent exclusions 1/2 termly - secondary	Laura Rogerson	Low is good					0	0	0					➡	No change from previous quarter.	2 Feel & Be Safe	Outcome 5
5.9	Percentage of completed PEPs (Termly)	Laura Rogerson	High is good					94%	80%							This data is only produced on a termly basis. The Virtual School works closely with all relevant schools and social workers to ensure each pupil receives a completed PEP on a termly basis and that the content is reviewed to ensure each child and young person has access to the support they need. The recent focussed visit report highlights the strength and proactivity of the Virtual School.	5 Best Skills & Quals	Outcome 3
5.10	% PEPs deemed good or outstanding	Laura Rogerson	High is good					64%	75%							This data is only produced on a termly basis. The Virtual School works closely with all relevant schools and social workers to ensure each pupil receives a completed PEP on a termly basis and that the content is reviewed to ensure each child and young person has access to the support they need. The recent focussed visit report highlights the strength and proactivity of the virtual school. Robust Quality assurance process is in place to ensure the quality of PEPs continues to improve.	5 Best Skills & Quals	Outcome 3
5.11	% children making expected progress	Laura Rogerson	High is good													This data is in the process of being finalised and won't be available until after quarter 2.	5 Best Skills & Quals	Outcome 3
5.12	% children in good or outstanding settings	Laura Rogerson	High is good				79%	80%	79%	82%					⬆	This percentage has increased from the same period last year. Whilst it is the ideal that every individual is in a good or outstanding setting, a reduced Ofsted rating would not result in an automatic move for an individual. In this case, the Virtual school, together with the setting, would ensure that appropriate support is in place to ensure each individuals education is not compromised. A process is in place to risk assess any school below Good before a school move is confirmed, with regular reviews with the Virtual School Advisor to ensure children are making appropriate progress and effective support is in place.	5 Best Skills & Quals	Outcome 3
5.13	Number of 16-18 year olds in Care that are NEET	Laura Rogerson					suppressed	suppressed	suppressed	12					⬆	Every young person is discussed at the NEET Panel (the Post 16 Virtual School advisor and Permanence Team) which is held every month to ensure that clear interventions are put into place to support moving young people back into education.	5 Best Skills & Quals	Outcome 3
Schools - NB data reported on a 1/2 termly basis - commentary will indicate which 1/2 term latest figures relate to. Year end 17-18 will be last academic year end																		
6.1	Number of Academies	Mark Bayley	N/A				76	76	76	78					⬆	Egerton Primary School and Hungerford Primary both converted to academies in September 2018.	5 Best Skills & Quals	Outcome 3
6.2	Number of maintained schools	Mark Bayley	N/A				79	79	79	77					⬇	Egerton Primary School and Hungerford Primary both converted to academies in September 2018.	5 Best Skills & Quals	Outcome 3
6.3	% good or outstanding primary schools	Mark Bayley	High is good		87%		89%	90%	90%	89%					➡	Christ the King Primary was inspected in May and the report was published in July with the rating reduced from Good to Inadequate. Gainsborough Primary school was also inspected in June with the report published mid July which was reduced from Good to Requires Improvement.	5 Best Skills & Quals	Outcome 3
6.4	% good or outstanding secondary schools	Mark Bayley	High is good				80%	76%	76%	80%					⬆	The increase is due to the Fermain Academy having its first Ofsted inspection in June, published in July with an outstanding judgement	5 Best Skills & Quals	Outcome 3
6.5	% good or outstanding special school	Ian Donegani	High is good				100%	100%	80%	80%					➡	No change from previous quarter.	5 Best Skills & Quals	Outcome 3
6.6	% offered first - third Choice Primary (fig reported March annually)	Claire Williamson		97.5	96.3		98.5%	98.5%								Reported on in March annually.	5 Best Skills & Quals	Outcome 3
6.7	% offered first - third Choice Secondary (fig reported Feb annually)	Claire Williamson		95	97.6		98.5%	98.5%								Reported on in March annually.	5 Best Skills & Quals	Outcome 3
6.8	Number of fixed term exclusions 1/2 termly - primary	Claire Williamson	Low is good	61	49650			28	32	16					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within primary schools.	5 Best Skills & Quals	Outcome 3
6.9	Number of fixed term exclusions 1/2 termly - secondary	Claire Williamson	Low is good	297	239240			358	452	310					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within secondary schools.	5 Best Skills & Quals	Outcome 3
6.10	Number of Fixed Term Exclusions 1/2 termly - SEN Primary	Claire Williamson						6	6	1					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within SEN Primary schools.	5 Best Skills & Quals	Outcome 3
6.11	Number of Fixed Term Exclusions 1/2 termly - SEN Secondary	Claire Williamson						14	9	3					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within SEN Secondary schools.	5 Best Skills & Quals	Outcome 3
6.12	Number of Fixed Term Exclusions 1/2 termly - SEN Special	Claire Williamson						13	7	3					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within SEN Special schools.	5 Best Skills & Quals	Outcome 3
6.13	Number of permanent exclusions 1/2 termly - primary	Claire Williamson	Low is good	1	920			1	0	0					➡	Work is taking place to support schools to look at different solutions to permanent exclusions where possible. This is starting to see a reduction in exclusions within primary schools.	5 Best Skills & Quals	Outcome 3
6.14	Number of permanent exclusions 1/2 termly - secondary	Claire Williamson	Low is good	5	4790			6	4	1					⬇	Work is taking place to support schools to look at different solutions to permanent exclusions where possible. This is starting to see a reduction in exclusions within secondary schools.	5 Best Skills & Quals	Outcome 3
6.15	Number of Permanent Exclusions 1/2 termly - SEN Primary	Claire Williamson						0	1	0					⬇	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within SEN primary schools.	5 Best Skills & Quals	Outcome 3
6.16	Number of Permanent Exclusions 1/2 termly - SEN Secondary	Claire Williamson						0	0	0					➡	Work is taking place to support schools to look at different solutions to fixed term exclusions where possible. This is starting to see a reduction in exclusions within SEN secondary schools.	5 Best Skills & Quals	Outcome 3
6.17	Number of Permanent Exclusions 1/2 termly - SEN Special	Claire Williamson						0	0	0					➡	Work is taking place to support schools to look at different solutions to permanent exclusions where possible. This is starting to see a reduction in exclusions within SEN Special schools.	5 Best Skills & Quals	Outcome 3

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6.18	Number of children missing from education (CME) - Active cases 12 weeks or less (latest fig at quarter end)	Claire Williamson	Low is good				9	27	7	56					↑	Quarter 2 relates to end October 2018. A new triage system and use of family support workers in place from September 2018 allows cases to be dealt with more quickly, so the rise in short term cases is linked to faster finding of children and re-engagement with education. Border checks carried out in Sept/Oct meant that when children were reported to have left England, this was quickly confirmed. Data was thoroughly checked and old cases identified which were quickly addressed. Weekly meetings are now in place to ensure that all cases are known and being progressed.	5 Best Skills & Quals	Outcome 3
6.19	Number of children missing from education (CME) - Active cases 12 weeks or more (latest fig at quarter end)	Claire Williamson	Low is good				70	58	63	25					↓	Quarter 2 relates to end October 2018 - New triage system and family support workers means that records are quickly produced and early checks carried out to locate children and close quickly hence decrease in long term cases. Border checks done which meant that 98 cases were closed in Oct 18.	5 Best Skills & Quals	Outcome 3
6.20	New CME referrals received	Claire Williamson					90	27	24	71						This refers to October 2018 data and covers the period since July 2018. Of the 71 cases referred, 54 have been located and closed within the period. Many cases were children who did not return or arrive at the school as expected in September and these have now been located and are attending other schools or have been confirmed as leaving the country. Plans are in place to improve data sharing with admissions, early years and business intelligence so that intended schools are known in advance.	5 Best Skills & Quals	Outcome 3
6.21	% of pupils with less than 90% attendance Primary school year to date	Claire Williamson	Low is good	7.6	8.9		8%	9%	8%	9%					↑	Has seen a slight increase. Educational Welfare Officers are being proactive to provide support and challenge to ensure that children's attendance remains high.	5 Best Skills & Quals	Outcome 3
6.22	% of pupils with less than 90% attendance Secondary School year to date	Claire Williamson	Low is good	13.5	14.3		17%	14%	15%	12%					↓	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.23	Percentage of Special School pupils with less than 90% attendance Year to Date	Claire Williamson	Low is good	24.4	27.6		33%	33%	34%	26%					↓	Q2 relates to end October 2018. This has reduced as a result of working with the special schools to support students to access provision and increase attendance.	5 Best Skills & Quals	Outcome 3
6.24	Percentage of SEN pupils with less than 90% attendance Year to Date	Claire Williamson	Low is good				27%	26%	26%	21%					↓	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.25	Percentage Attendance for Primary Pupils Year to date	Claire Williamson	High is good	96.1	95.9		96%	96%	96%	97%					↑	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.26	Percentage Attendance for Secondary Pupils Year to date	Claire Williamson	High is good	94.7	94.6		94%	94%	94%	96%					↑	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.27	Percentage Attendance for Special School Pupils Year to date	Claire Williamson	High is good	91.7	90.7		86%	86%	86%	91%					↑	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.28	Percentage Attendance for SEN pupils Year to date	Claire Williamson	High is good				90%	90%	90%	92%					↑	Q2 relates to end October 2018.	5 Best Skills & Quals	Outcome 3
6.29	Number of fixed Penalty Notices Issued	Claire Williamson						249	127	699						This includes 676 holiday penalty notices, including those where children were out of school just before or just after the main summer holiday. Overall the increase in the number of holiday notice requests follows the moratorium after the Isle of Wight case when no notices were issued. Schools have been advised not to authorise holidays. Notices issued are to individual parents as listed by school, so the number issued is higher than number of children involved.	5 Best Skills & Quals	Outcome 3
6.30	Current number of pupils being educated at home (year fig is position at yr end i.e July)	Claire Williamson	Low is good				335	348	318	343					↑	Q2 relates to October 2018 data and includes 49 cases who became home educated since the start of term. Pupils post-16 are no longer included in the data. Any children whose parents have chosen to electively home educate their children will receive an initial contact from the Electively Home Education consultant within 10 working days to offer support.	5 Best Skills & Quals	Outcome 3
6.31	Number of visits to EHE individuals	Claire Williamson	High is good					44	51	88					↑	Q2 figure relates to the number of visits made in July and September 2018. All new electively home educated (EHE) families are contacted and offered a visit once a decision to deregister is made. The EHE Officer visits school and home when EHE is being considered to ensure that all details are known and that EHE is the most appropriate course of action and will assist family and school if an alternative school or change in curriculum is determined as more appropriate than EHE.	5 Best Skills & Quals	Outcome 3
Medical Needs Team																		
7.1	Number of Cases open to Medical Needs Team	Claire Williamson					48	60	46	49					→	Whilst fairly static at the end of September 2018, it is likely that we will see a rise in the coming months as new pupils enter schools and needs are identified in the first half term.	5 Best Skills & Quals	Outcome 3
7.2	Number of new cases received to Medical Needs team	Claire Williamson						19	15	10					↓	This figure reflects the new individuals accepted in July and September 2018.	5 Best Skills & Quals	Outcome 3
Cheshire East Life Long Learning																		
8.1	Total number of individuals accessing Cheshire East Life Long Learning (CELL)	Christopher Rowland	High is good			2583	2430	969	1241	110						The service works on a 12 month cycle that commences on 1st August to 31st July annually and, as such, Q2 goes over the 'academic' year end. Individuals accessing courses therefore tend to reduce to zero in August and recruitment commences again in September as new programmes commence.	5 Best Skills & Quals	Outcome 3
8.2	Number of new courses started per term	Christopher Rowland	High is good			96	92	60	40	21						Courses come to their conclusion towards the end of July and resume in September.	5 Best Skills & Quals	Outcome 3
8.3	Number of new individuals enrolling on CELL provision	Christopher Rowland	High is good			1389	1317	509	650	248						Enrolments tails off towards the end of the academic year (31st July) and tend to go to zero in August, picking up again in September. Some individuals enrol on multiple courses and study them concurrently for example Maths, English and ICT and as such enrolments are substantially higher than the number accessing provision.	5 Best Skills & Quals	Outcome 3
Safeguarding Children in Education Service (SCiES)																		
9.1	Consultations from Schools and Settings	Karen Porter								40						The top 3 themes SCiES were consulted on were problematic/ harmful sexualised behaviour (including issues around consent), professional escalation and queries around procedures.	5 Best Skills & Quals	Outcome 3
9.2	Number of Safeguarding Basic Awareness Training Sessions delivered	Karen Porter								27						This is always a high number as schools have their INSET days prior to term starting. A total of 1232 individuals attended the sessions.	5 Best Skills & Quals	Outcome 3
9.3	Safeguarding Reviews/ Health Checks	Karen Porter								5						This included 4 primary schools and 1 early years setting.	5 Best Skills & Quals	Outcome 3
9.4	Safeguarding Reviews/ Health Checks	Karen Porter								1						Q2 figure relates to September only.	5 Best Skills & Quals	Outcome 3

PI Ref	Measure	Lead for comments	Polarity	Stat Neigh Av	National Av	Target	Yr. end 17-18	Qu 4 17-18	Qu 1 18-19	Qu 2 18-19	Qu 3 18-19	Qu 4 18-19	Yr. end 18-19	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
Prevention and Support																		
Prevention and Early Intervention																		
10.1	Number of cases through Early Help Brokerage	Ali Stathers-Tracey					2985	759	831	672					↓	This slight reduction is in line with school holidays in quarter two and reflects the reduction in calls for support and advice from schools.	2 Feel & Be Safe	Outcome 5
10.2	Number of Early Help Assessments open	Ali Stathers-Tracey					658	658	677	697					↑	This is a positive indicator reflecting the growing confidence in partners using the new Early Help Assessment tool in line with Signs Of Safety.	2 Feel & Be Safe	Outcome 5
10.3	% of all open Early help Assessments led by Cheshire East Prevention service staff	Ali Stathers-Tracey					46%	46%	32%	38%					↑	The new Early Help Assessment tool, designed in line with Signs of Safety, was launched in early September which has slightly affected confidence levels across partners in completing the forms on line. However, there is emerging evidence from support delivered through the Early Help Brokerage Team that more Assessments are being completed by partners.	2 Feel & Be Safe	Outcome 5
10.4	% 0-2 yrs engaged at children centres (most vulnerable i.e CIN/CP/LAC that have attended 3 or more times in the last 12 months)	Ali Stathers-Tracey	High is good				35%	35%	37%	36%					→	We are due to launch a new service offer from the Early Years Service this quarter that should set out a clearer menu of offer for our Social Workers to understand and should enable much improved referral and take-up of targeted and tailored support offered through our communities.	2 Feel & Be Safe	Outcome 5
10.5	% eligible children taking up 2 year old offer (termly figure only)	Ali Stathers-Tracey	High is good		72%		78%	78%	77%	77%					→	The new Early Years service offer is expected to engage more parents to take up their entitlement to their 2 year old childcare offer.	5 Best Skills & Quals	Outcome 3
10.6	% children taking up 3 and 4 year old offer (termly figure only)	Ali Stathers-Tracey	High is good			97%-99%	97%-99%	97%-99%	97%-99%	97%-99%					→	We remain at the top of the UK league table in terms of successfully supporting local families to take up their free 3 and 4 year old childcare places.	5 Best Skills & Quals	Outcome 3
10.7	Number of families turned around (family focus) - claims made at agreed points in the year	Ali Stathers-Tracey	High is good				180	69	153	126					↓	The running total of claims made to date is 681 (36% of the 1900 target to be claimed by March 2020). We have put in a huge boost to our capacity and refocussed targets to improve our performance by results (PBR) claims to maximise efforts across the Partnership and are building targets in to all commissioned contracts in line with our Troubled Families Recovery Plan.	2 Feel & Be Safe	Outcome 6
Youth Support																		
11.1	Number of young people accessing the youth support service	Ali Stathers-Tracey						1535	1337	1344					→	The Early Help and Prevention Service realised a full restructure in quarter 2, seeing a reduction in the number of posts in the Youth Support Service. Therefore this slight reduction in numbers is easily accounted for.	5 Best Skills & Quals	Outcome 2
11.2	Number of young people not in education, employment or training (NEET) individuals [yr. 12-13]	Ali Stathers-Tracey	Low is good				155	155	157	69					↓	This performance reflects the excellent targeted work across the service to ensure as many young people as possible secure an employment, education or training place.	5 Best Skills & Quals	Outcome 2
11.3	% of young people not in education, employment or training (NEET) individuals [yr. 12-13]	Ali Stathers-Tracey	Low is good				2.1%	2.1%	2.1%	1.0%					↓	This performance reflects the excellent targeted work across the service to ensure as many young people as possible secure an employment, education or training place.	5 Best Skills & Quals	Outcome 2
Special Educational Need (SEN)																		
12.1	Number of new education, health and care needs assessments requests in quarter	Ian Donegani					358	110	142	123					↓	Although the number in the quarter has reduced, the overall number of requests is higher than that for 2017-18, which is having an impact on our ability to deliver EHCPs within the 20 week timeline. Significant improvements have been made to the quality of information submitted to inform needs assessment requests, largely due to the development and embedding of the SEND toolkit.	6 Additional Needs Additional Chances	Outcome 3
12.2	% of new education, health and care plans (EHCP) completed with 20 weeks	Ian Donegani	High is good	64.7	55.5		34.0%	6%	33%	17%					↓	Timeliness of completion continues to be a significant issue. The actual performance has dipped because we are clearing older cases which impact on the overall performance. Improvements have been made in securing advice from professionals/agencies in a more timely manner, but the ongoing difficulties in recruiting Educational Psychologists (EPs) is having an adverse effect. We have invested in Locum EPs and this is helping pending the emerging restructure of the service and increased capacity. Improving timeliness and quality of plans is a priority of the SEND action plan and there are a range of actions within this underway to improve this indicator.	6 Additional Needs Additional Chances	Outcome 3
12.3	Total number with an education, health and care plan (EHCP) [accumulative]	Ian Donegani					1907	1907	1965	2015					↑	This is increasing, as is the picture nationally, with a 11.3% increase in January 2018 from January 2017 . This is largely because since September 2014 EHCPs follow the young person into post 16 whereas prior to September 2014 statements of SEN ceased at 16 when entering further education.	6 Additional Needs Additional Chances	Outcome 3



FORWARD PLAN FOR THE PERIOD ENDING 30TH APRIL 2019

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

"an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are "significant" if they are equal to or greater than £1M."

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team
Cheshire East Council
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the

Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer
paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-25 Supplementary Planning Document - The Garden Village at Handforth - Final Approval	To seek approval to publish a Supplementary Planning Document for the Garden Village at Handforth.	Portfolio Holder for Housing, Planning and Regeneration	Not before 21st Dec 2018	The draft Supplementary Planning Document was subject to six weeks consultation during September and October 2018. All comments received have been considered and revisions made to create a final version of the Supplementary Planning Document ready for approval.	Adrian Fisher, Head of Planning Strategy	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-26 Statement of Community Involvement - Final Approval	To seek approval to publish a revised Statement of Community Involvement which will set out how the Council will involve and engage with the public and partners in pursuit of its planning functions. The Statement covers both planning applications and planning policy. The preparation of the Statement is a legal requirement.	Portfolio Holder for Housing, Planning and Regeneration	Not before 21st Dec 2018	The draft Statement of Community Involvement had been subject to six weeks consultation, which ran concurrently with the consultation on the second stage of the Local Plan – Site Allocations & Development Policies Document.	Adrian Fisher, Head of Planning Strategy	N/A
CE 18/19-32 Draft Brooks Lane (Middlewich) Masterplan Supplementary Planning Document	To seek approval to publish a draft masterplan SPD for public consultation. The preparation of the masterplan is linked to the Council's Local Plan Strategy adopted in July 2017. The Local Plan identified the Brooks Lane area as having potential for regeneration.	Portfolio Holder for Housing, Planning and Regeneration	Not before 21st Dec 2018	The draft Supplementary Planning Document will be subject to six weeks consultation.	Adrian Fisher, Head of Planning Strategy	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-34 A500 Dualling - Funding and Delivery Strategy Update	To seek approval for the Executive Director of Place to put in place a contract with Balfour Beatty to provide the works and services necessary for the scheme, and securing the making of a CPO to ensure that the Council is in a position to deliver the scheme once the final funding decision has been made by the DfT.	Cabinet	15 Jan 2019		Chris Hindle	N/A
CE 18/19-36 Middlewich Eastern Bypass - Delivery Strategy	To seek approval for the Executive Director of Place to put in place a contract with Balfour Beatty to provide works and services necessary for the scheme, make payments of compensation to any affected third parties and the making of a CPO to ensure that the Council is positioned to deliver the scheme once the final funding decision has been made by the DfT.	Cabinet	15 Jan 2019		Chris Hindle	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-37 ASDV Programme Update	To approve the recommendations in the report and authorise officers to implement the decisions.	Cabinet	15 Jan 2019		Kathryn Carr	Fully exempt - paras 3 & 4
CE 18/19-33 Crewe Area Action Plan	To seek approval to publish an area action plan for public consultation. The area action plan will establish a defined vision and positive development plan for the Crewe area.	Portfolio Holder for Housing, Planning and Regeneration	1 Feb 2019		Adrian Fisher, Head of Planning Strategy	N/A
CE 18/19-35 Proposed Expansion of Elworth Church of England Primary School, Sandbach	To seek approval for the proposed expansion of Elworth CE Primary School from 315 to 420 places for implementation in September 2020, having given due consideration to any responses to the statutory proposal notice.	Cabinet	5 Feb 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A
CE 18/19-38 Malbank School and Sixth Form College - Authority to Let a Contract	To seek approval to delegate authority to the Executive Director of People to authorise the entering into of a construction contract for the creation of additional pupil places at Malbank School and Sixth Form College.	Cabinet	5 Feb 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-39 Provision of Catering Services at Tatton Park	To approve the recommendations in the report regarding the provision of catering services at Tatton Park, and to authorise the officers to take all necessary actions to implement them.	Cabinet	5 Feb 2019		Brendan Flanagan, Head of Rural and Cultural Economy	Fully exempt - paras 3 & 4
CE 18/19-40 Macclesfield Local Development Order	To approve the Cheshire East Macclesfield Local Development Order (Northside and Whalley Hayes), comprising the Local Development Consent Order and Statement of Reasons.	Cabinet	5 Feb 2019		Adrian Fisher, Head of Planning Strategy	N/A
CE 18/19-41 0-19 Healthy Child Programme	To authorise the Executive Director People, in consultation with the Portfolio Holder for Health, to award the 0-19 Healthy Child Programme contract.	Cabinet	5 Feb 2019		Nichola Glover-Edge, Director of Commissioning	N/A
CE 18/19-42 Re-Commissioning of Integrated Lifestyle Services	To delegate to the Executive Director People, in consultation with the Portfolio Holder for Health, authority to re-commission the One You Cheshire East Integrated Lifestyle Service.	Cabinet	5 Feb 2019		Nichola Glover-Edge, Director of Commissioning	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-51 Medium Term Financial Strategy 2019-2022	To approve the Medium Term Financial Strategy for 2019-2022, incorporating the Council's priorities, budget, policy proposals and capital programme.	Council	21 Feb 2019		Alex Thompson, Head of Finance and Performance and Interim Section 151 Officer	N/A
CE 18/19-11 Adoption of Community Infrastructure Levy	To seek agreement to adopt the Community Infrastructure Levy (CIL) Charging Schedule following public examination on 12/13 September 2018.	Council	21 Feb 2019		Adrian Fisher, Head of Planning Strategy	

Children and Families Overview and Scrutiny Committee

Date of Meeting: 28 January 2019

Report Title: Work Programme

Portfolio Holder: Cllr Jos Saunders

Senior Officer: Acting Director of Legal Services

1. Report Summary

- 1.1. To review items in the Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

2. Recommendation

- 2.1. That the work programme be reviewed.

3. Reasons for Recommendation

- 3.1 It is good practice to review the work programme and update accordingly

4. Other Options Considered

- 4.1. There are no further options to consider.

5. Background

- 5.1 The schedule attached has been updated following the last meeting of the committee.
- 5.2 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity. When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which should be applied to all potential items when considering whether any Scrutiny activity is appropriate.
- 5.3 The following questions should be asked in respect of each potential work programme item:
- Does the issue fall within a corporate priority;
 - Is the issue of key interest to the public;

- Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
- Is there a pattern of budgetary overspends;
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service;

5.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

6. Implications

6.1. Legal Implications

6.1.1. There are no legal implications at this stage.

6.2. Finance Implications

6.2.1. There are no financial implications at this stage

6.3. Equality Implications

6.3.1. There are no equalities implications at this stage.

6.4. Human Resources Implications

6.4.1. There are no human resources implications at this stage.

6.5. Risk Management Implications

6.5.1. There are no risk management implications at this stage.

6.6. Rural Communities Implications

6.6.1. There are no implications for rural communities.

6.7. Implications for Children & Young People

6.7.1. There are no implications for children and young people at this stage.

6.8. Public Health Implications

6.8.1. There are no direct implications for public health.

7. Ward Members Affected

7.1. All.

8. Access to Information

8.1. The background papers can be inspected by contacting the report author

9. Contact Information

9.1. Any questions relating to this report should be directed to the following officer:

Name: Katie Small

Job Title: Scrutiny Officer

Email: Katie.small@cheshireeast.gov.uk

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Children and Families Overview and Scrutiny Committee – January 2019

Date: 28 January 2019 Time:1.30pm Venue: Committee suite, Westfields	Date: 23 March 2019 Time:1.30pm Venue: Committee suite, Westfields
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Essential items

Item	Description/purpose of report/comments	Outcome	Lead Officer/ organisation/ Portfolio Holder	Suggested by	Role	Key Dates/ Deadlines
Update on residential provision	To receive a report in relation to residential homes	People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report Post decision scrutiny	28 January 2019
Redesign of early help and prevention services.	To receive an update on the service redesign	People have the life skills and education they need in order to thrive	Director of Children's Prevention and Support. Children and Families Portfolio Holder	The Committee	Progress report Post decision scrutiny	28 January 2019
Performance Monitoring – C&F	Quarterly performance reports	A responsible	Executive	Ofsted	Quarterly performance report	28 January 2019

Children and Families Overview and Scrutiny Committee – January 2019

Scorecard		effective and efficient organisation	Director People Children and Families Portfolio Holder		Performance Monitoring	
Response to the SEND Task and Finish Group Report and update on the action plan (OFSTED Inspection)	To receive the cabinet response to the send task and finish group report and an update on the action plan following the recent OFSTED inspection	People have the life skills and education they need in order to thrive	Executive Director People Children and Families Portfolio Holder	Portfolio Holder	Committee report Post decision scrutiny	23 March 2019
Sustainable Modes of Transport Strategy	To receive a presentation	People live well and for longer	Children and Families Portfolio Holder	Director	Oral update Post decision scrutiny	23 March 2019
Annual Education Report and future proofing of maintained schools	To review the annual report for 2016/17- to include an update on SSIF and receive an update on future proofing of rural schools.	People have the life skills and education they need in order to thrive	Executive Director People , Children and Families Portfolio Holder	Annual report	Committee Report Performance monitoring	23 March 2019
Performance Monitoring – C&F Scorecard	Quarterly performance reports	A responsible effective and efficient organisation	Executive Director People Children and Families Portfolio Holder	Ofsted	Quarterly performance report Performance monitoring	23 March 2019

Children and Families Overview and Scrutiny Committee – January 2019

Emotional Health and Wellbeing - CAMHS	To scrutinise tier 3 and 4 of the service and monitor the success of the out of hours service.	People live well and for longer	Executive Director People Children and Families Portfolio Holder Dr Matthew Howard	The Committee	On going review Further information required Performance Monitoring	23 March 2019
Corporate Parenting Annual Report	To review the annual report for 2017/18 <ul style="list-style-type: none"> Review Outcomes Review Revised Strategy 	A responsible effective and efficient organisation. People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee Annual Report	Committee Report Performance Monitoring	September 2019
Annual Adoption Report	To give consideration to the annual adoption report	A responsible effective and efficient organisation. People live well and for longer	Executive Director People	Director	Committee Report Performance Monitoring	September 2019

Task and Finish Groups

Task and Finish Group be established to investigate the local offer for 16-25 year olds

Children and Families Overview and Scrutiny Committee – January 2019

Briefing Notes

- Supported childcare for 2/3 year olds
- Multi Academy Trusts MATS - Update, including role of Cheshire East Council and how work together with partners and academisation of schools – June 2019
- Regulating children's residential homes

Possible Future/ desirable items

- Domestic Abuse Commission– update on impact of new provision
- FACT 22 Update – June 2019
- Children not accessing full time education – spot light review July 2019
- Changes to NHS – impact on children's services – November 2019
- Locality working – new ways of working – partners to be invited
- Overview of Lifelong learning
- Children Missing from home

Future meeting to be held at UTC, Crewe (to include a tour) – November 2019